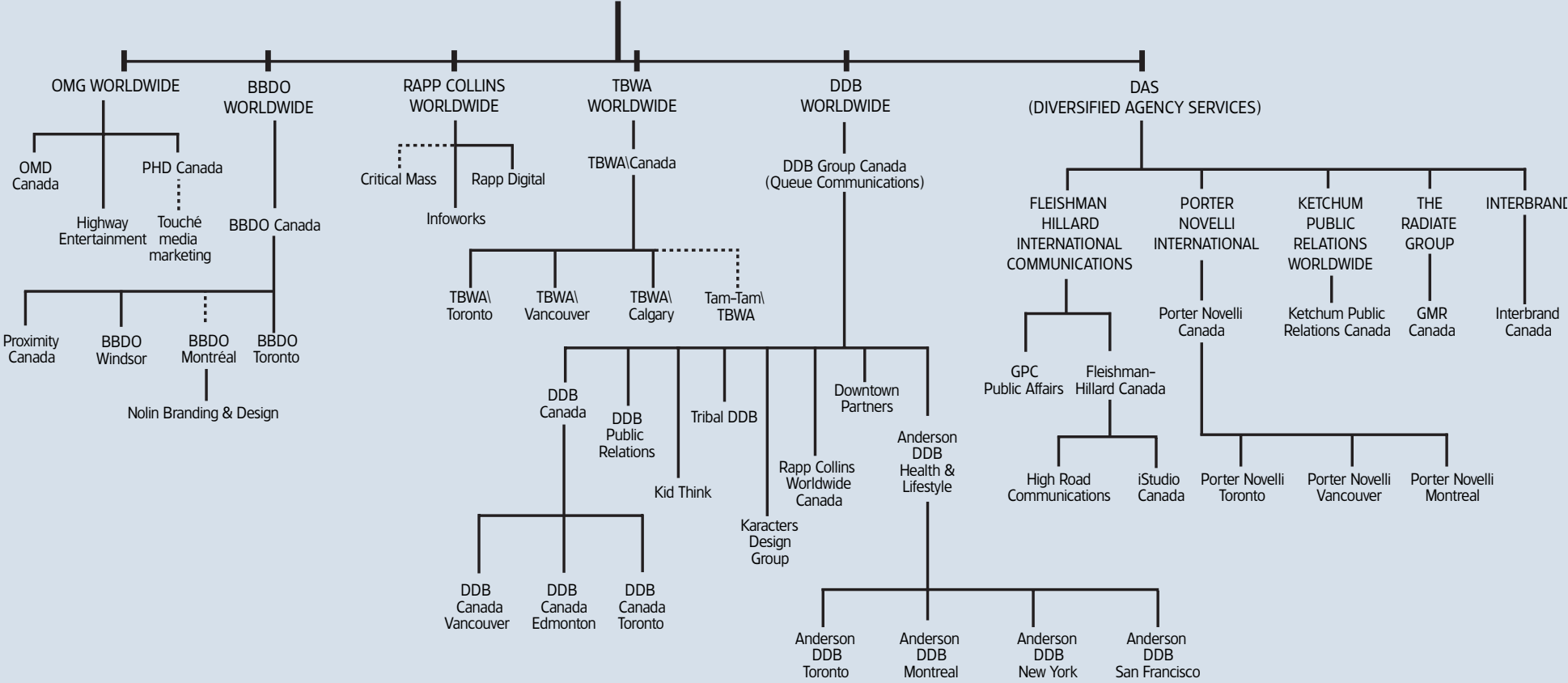
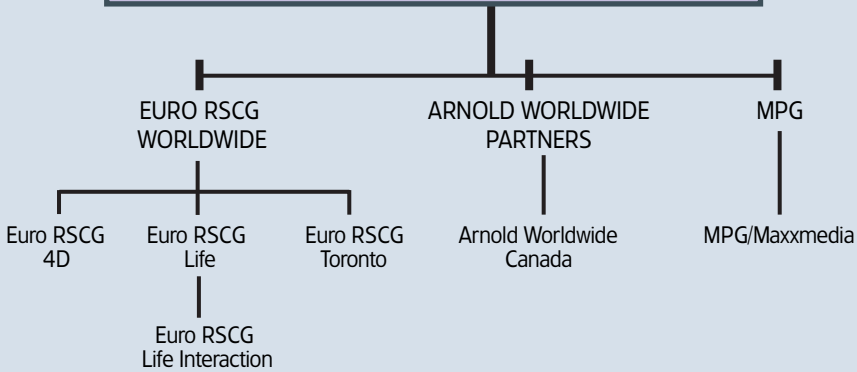


# Omnicom Group - New York



# Havas - Suresnes, France



## Legend

- 100% ownership
- - - - - Partial ownership

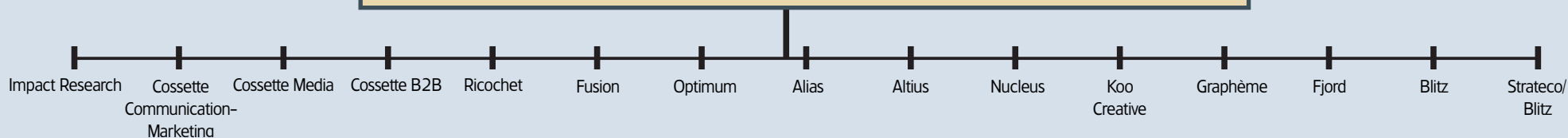
## Holding Company

INTERNATIONAL AGENCY  
Canadian Agency

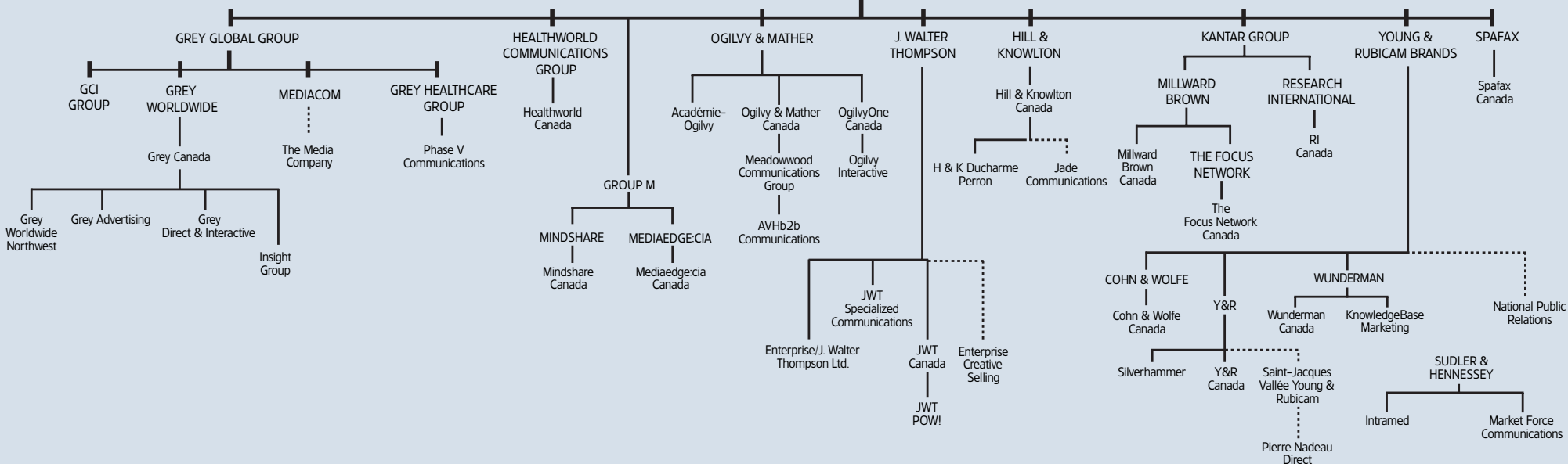
# Agency Family Trees 2005

Most major players in marketing communications services are owned by one of the multinational holding companies that dominate the industry. To help you keep it all straight, our eighth annual guide to who owns what in Canada

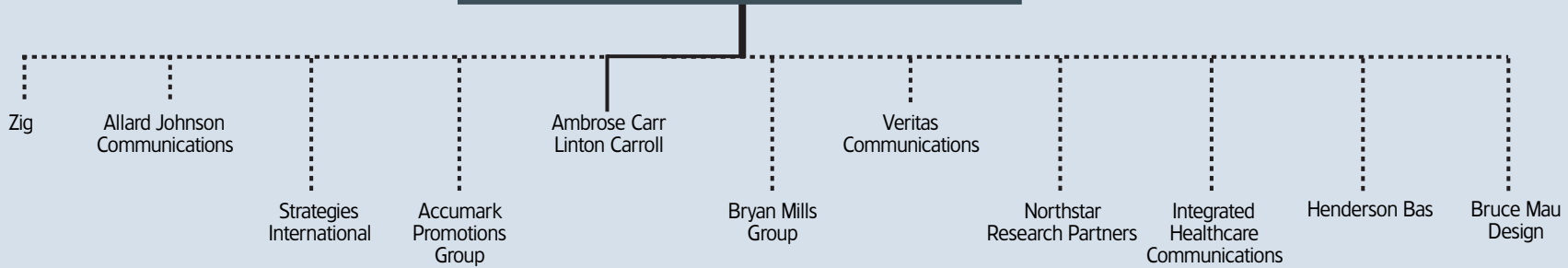
## Cossette Communication Group - Quebec City



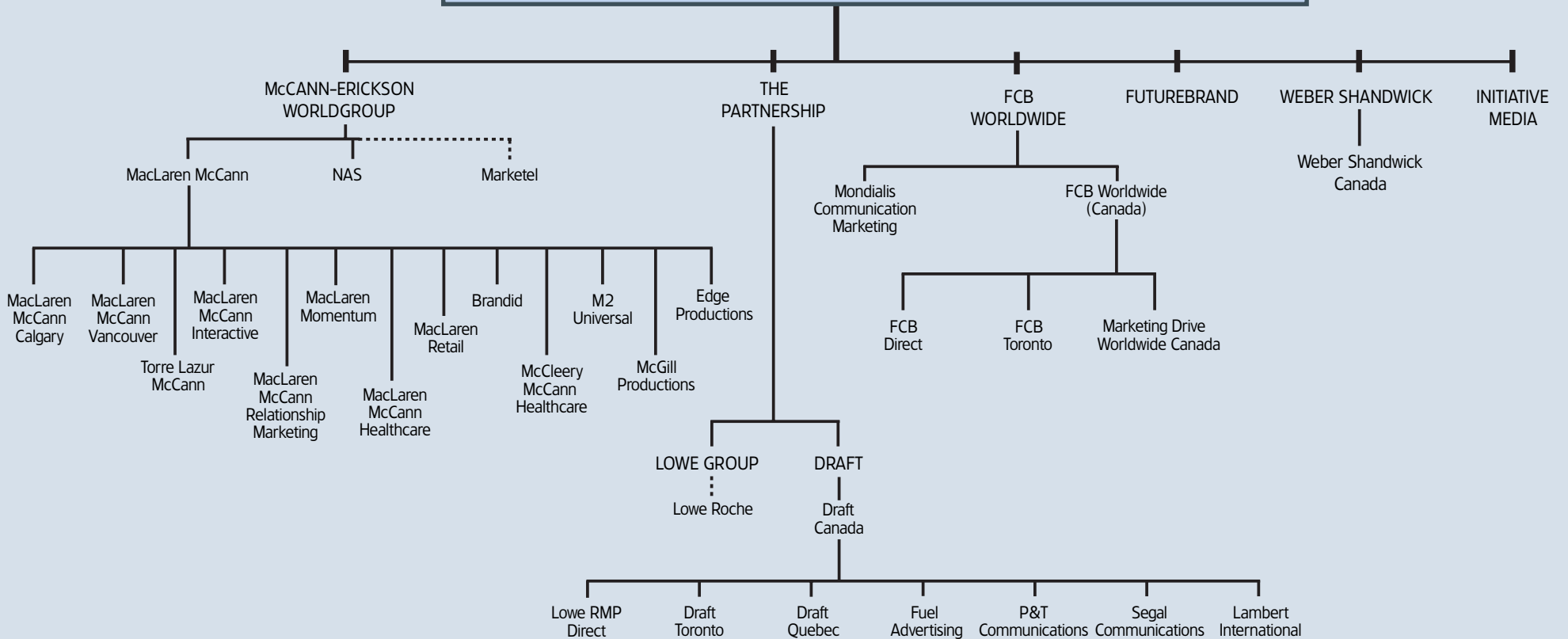
## WPP - London



# MDC Partners - Toronto



# Interpublic Group of Companies - New York\*



# Publicis S.A. - Paris

